

WP4

TWIN ACTIVITIES

PARTNERS INVOLVED

X	P1- Universidade Nova de Lisboa (UNL), PT
	P2- King's College London (KCL), UK
	P3- Université Libre de Bruxelles (ULB), BE
	P4- Maastricht University (UM), NL
X	P5- Universidade Agostinho Neto (UAN), AO
X	P6- Universidade Eduardo Mondlane (UEM), MZ
X	P7- Universidade Katyavala Bwila (UKB), AO
X	P8- Universidade de Lúrio (UniLurio), MZ

TWINING ACTIVITY REPORT

ACTIVITY 1- ANGOLA

Completed by	NOVA Pro-Rector Patrícia Rosado Pinto
Location	UKB-Benguela and UAN-Luanda
Dates	October 29 th – November 1 st 2018
Objectives	<ul style="list-style-type: none"> -To elucidate the Project Development to top managers of African Universities -To follow-up on the Professional Development Plans (PDPs) started at the ICP in Lisbon by the Champions -To advise on the planning of future training activities and dissemination events

AGENDA 1

The following activities were completed as part of the activity:

Date	Time	Activity	Participants
29 th October 2018	11.00 am -13.00 pm	<ul style="list-style-type: none"> - Twin meeting with Vice-Rectors from UAN, explain the Project in contexts where it was being more difficult to implement. - Discussion about the improvement of the pre-existing CADI at UAN 	Domingos Margarida (Vice-Rector UAN Academic Area), Fleiras Pepe Rivelino de Gove (Vice-Rector UAN, Extension, Cooperation and Management), Patrícia Rosado Pinto (Pro-Rector UNL), Rita Falcão (Head of International Development Office), Patrícia Salgueiro (International Development Officer)
31 th October 2018	14.00 pm	- Consortium Meeting 3 at UKB Benguela	Partner representatives from all Partners except ULB * Minute of Meeting available at Moodle UDI-Africa
31 th October 2018	10.00 am	<ul style="list-style-type: none"> - Session with Champions and Juniors to follow-up on the PDPs at the 1st International Conference UDI-Africa -Promotion of Juniors to Champions II 	All champions, Juniors and Top Managers from the four African Universities, and representatives from EU Partner Institutions.
31 th October 2018	02.00 pm	- Twin meeting with Vice-Rectors from UAN, to clarify Project Grant Management procedures.	Domingos Margarida (Vice-Rector UAN Academic Area), Fleiras Pepe Rivelino de Gove (Vice-Rector UAN, Extension, Cooperation and

		- EACEA rules and requirements in CBHE Projects	Management), Patrícia Rosado Pinto (Pro-Rector UNL), Rita Falcão (Head of International Development Office)
1 st November 2018	02.00 pm	- Preparatory Meeting for the events in Mozambique 2019*	Partner representatives from the two Mozambican Universities and NOVA * Minute of Meeting available at Moodle UDI-Africa
1 st November 2018	05.00 pm	- Closing session of The 1 st UDI-Africa Conference	Domingos Margarida (Vice-Rector UAN Academic Area), Patrícia Rosado Pinto (Pro-Rector UNL) Participants in the Conference

ACTIVITY 2- MOZAMBIQUE

Completed by	NOVA Pro-Rector Patrícia Rosado Pinto
Location	UEM –Maputo and Unilurio-Nampula
Dates	November 5 th -8 th 2019
Objectives	-Follow up and support on the PDPs (session directed at Champions I and II) - Follow up on the implementation or upgrade of the Centres for Academic Development and Innovation (CADIs). -To discuss/analyse the contribution of the UDI-Africa Project to the Universities and the social impact to the region

AGENDA 2

The following activities were completed as part of the activity:

Date	Time	Activity	Participants
5th November 2019	02.00 pm	- Advisor and Moderator in the working session dedicated to PDPs with Champions I & II at the 2 nd International Conference UDI-Africa - Collecting Plans	Patrícia Rosado Pinto (Pro-Rector UNL, Patrícia Salgueiro (International Development Officer), all UDI-Africa Champions and Juniors attending the 2 nd International Conference UDI-Africa in Maputo
6th November 2019	02.00 pm	- Moderator of the CADIs session at the 2 nd International Conference UDI-Africa	Patrícia Rosado Pinto (Pro-Rector UNL, Patrícia Salgueiro (International Development Officer), Heinz Greijn (Project Manager University Maastricht), the CADIs Coordinators from each African University, Champions I & II, participants in the Conference

8th November 2019	14.00 pm	- Consortium Meeting 3 at Unilúrio Nampula	Partner representatives from all Partners * Minute of Meeting available at Moodle UDI-Africa
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GENERAL OBSERVATIONS

1. The complicity between Portuguese partners and African partners was patent. Same humour, same common cultural issues.
2. Existence of remaining antagonism Portugal/African Portuguese speaking countries (it may seem a contradiction with item 1 but, in my opinion, they coexisted).
3. These common grounds were sometimes an advantage factor and sometimes they needed mediation.
4. The presence of other European partners was very important to mediate some tension.
5. On the other hand, the range of influences (from different cooperation partners from a large number of countries/cultures/mind-sets) became an obstacle for partner African HE Institutions to find their own autonomous coherent way.
6. The institutional African issues found were not different from any HE Institution in Europe—leadership, validation, Innovation strategies, Resources.
7. Issues from 1 to 6 overarched the Project.
8. Nevertheless, this was a win-win project. We learned a lot from one another. UNL validated its pedagogical training courses and learned a lot about how to establish an Academic Staff Development centre.



A



B



C

Fig. 1 - UDI-Africa, 3rd Consortium Meeting at Benguela UKB: 1.A: Patrícia Rosado Pinto (Pro-Rector UNL) and Albano Ferreira (Rector UKB); 1.B. Domingos Margarida (Vice-Rector UAN Academic Area), Fleiras Pepe Rivelino de Gove (Vice-Rector UAN, Extension, Cooperation and Management); 1.C: Overview of the Consortium Meeting.



Fig. 2 - 1st International Conference UDI-Africa, at Luanda UAN: 2.A: Patrícia Rosado Pinto and Toby Green (Professor and Representative from KCL) Opening Session; 2.B. Patrícia Rosado Pinto and Domingos Margarida, Closing Session; 2.C: All Champions attending the Conference; 2.D: Preparatory Meeting for the events in Mozambique 2019 with Mozambican Partners and NOVA.





C

Fig. 3 - 2nd International Conference UDI-Africa, at Maputo UEM: 3.A: CADIs Session 3.B. and 3.C. Patrícia Rosado Pinto in PDPs Working Session



A



B

Fig. 4 - 4th Consortium Meeting in Nampula, Unilúrio; 4.A: Participants at the Consortium Meeting .B. Visit to the Island of Mozambique, where there is the Faculty of Social Sciences and Humanities of Unilúrio

SPECIFIC ISSUES & ACTIONS

Issue identified	Actions to be taken
Follow up is crucial	<p>Follow up actions – starting communities of pedagogical practices</p> <p>Annual meetings (even in an on line format) to present the results of the project and to discuss successes and difficulties</p>

DATE & SIGNATURE

Patricia Rosado Pinto

Lisbon, 13/ 4 /2020